INDIVIDUAL CONSULTANT PROCUREMENT NOTICE

Date: 19/08/2022

Country: Tajikistan

Description of the assignment: International Consultant for conduction of diagnostic and assessment of the reliability of the Civil Registration Offices Information System/Database

Duty station: Home-based with one mission (15 working days) to Dushanbe

Type of Contract: Individual Consultant (IC)

Project name: UNDP Tajikistan project “Civil Registry System Reform Project in Tajikistan”, Phase II

Period of assignment/services: 45 working days over a period of October 2022 – January 2023

Application Deadline: 02 September 2022

Application procedures:
Interested candidates are strongly encouraged to apply online via website www.tj.undp.org:
- In order to be considered in the long list of applicants please go to the Registration link, register your account and upload CV. (If you already have a registered account, please use your login and password for further applying)
- Filled CV should be uploaded in your account.
- Further, in the list of announced vacancies click on apply link beside the Vacancy post. You will be receiving a confirmation e-mail in short period to the address indicated in your account.
- Additional documents should be sent by the det deadline to e-mail address ic.tj@undp.org, for proper evaluation:
  • Offeror’s letter to UNDP confirming interest and availability
  • Proposal:
    - stating your interest and qualifications for the advertised position
    - provide a brief methodology on how they will approach and conduct the work
  • Financial proposal
  • CV including past experience in similar projects and at least 3 references

Please note that incomplete applications will not be further considered. Please make sure you have provided all requested materials
Candidates should submit the above-mentioned materials by **02 September 2022** via e-mail to ic.tj@undp.org. Title of assignment should be written in the subject line of the email. Any request for clarification must be sent in writing, or by standard electronic communication to the address or e-mail: ic.tj@undp.org.

### I. BACKGROUND

In 2012 the Government of Tajikistan initiated a wide range of Civil Registration system reform with the transition from local governments to governance under MoJ. In 2014 a comprehensive reform programme has been adopted with the aim to introduce new modern technologies, legal reforms, business process optimization, raise the capacity of CR staff and awareness raising of the population. In light of the reforms, in 2015 the MoJ started piloting the Civil Registration Offices Information System (CROIS) developed on the open-source platform DHIS (www.dhis2.org). In 2016, under the support of UNDP, the platform has been upgraded to the version DHIS2 and in 2017 the system CROIS2 and its architecture and components passed laboratory examination and 7 certificates of compliance with information security requirement were issued by the state agency.

Starting from 2019, the Civil Registration Offices Information System, version 2 (CROIS2) has been introduced and officially is in use in all 70 Civil Registration Offices across the country.

The system was developed using the open-source platform DHIS2 (www.dhis2.org). It shall be noted that since the system was re-designed, and additional modules developed, it’s become a kind of fork, not linked to core DHIS2 and no longer receives updates. However, the whole system – server architecture, servers, etc. passed the national laboratory examination and received certificates of compliance with information security requirements issued by the Main Department for Protection of State Secrets under the Government of the Republic of Tajikistan (www.hsd.tj, Gossecret) in 2017. Certificates are valid until November 2022 and required re-certification.

CROIS2 is the monolithic system is custom-made based on DHIS2 and does not cover all aspects of civil registration processes (for example applications from citizens, different forms, multiple search modes, etc.), and considering the need to renew the state security certification the requirement is to decide on the future of the e-system either upgrade the current system or replace with new software. In either selected scenario the major question is to ensure interoperability and integration of CROIS2 with other state electronic/information systems (statistics, health, pensions, identity management, etc.).

In 2021 to assess and verify the functionality of the information system under stress load conditions, UNDP has initiated a Load and Stress testing of CROIS2. As a result, the major recommendations were referred to increase the bandwidth of the channel and to use caching server for the user session data, user groups. It was concluded that execution of the recommendations will reduce costs for system support and further system operation and increase the page loading speed and possible number of users (now it allows 2000-4000 users) to simultaneously work in the system performing various scenarios. The results of testing showed that the system is so far capable of functioning under the set load and stress conditions.

Bearing in mind the above requirements, it is planned to conduct a diagnostic and assessment of the reliability of the Civil Registration Offices Information System (CROIS2).

### II. DUTIES AND RESPONSIBILITIES:

The main objective of the assignment is to conduct a diagnostic and assessment of the reliability of the Civil Registration Information system/database to obtain an expert conclusion and recommendations for upgrade or potential replacement of the current system.

Regardless of what decision is made the interoperability and integration of the system with other state information
systems (statistics, health, pensions, identity management) shall be also assessed and concluded.

The following tasks / activities must be completed in order to achieve the goal:

- Develop a methodology and time plan for the assignment
- Collect and study project documents and materials, and other relevant and available materials in English;
- Mapping the current business process of the Civil Registration including the actions affiliated with the use of the information system CROIS2
- Conduct consultative meetings and focus group discussions if required in selected Civil Registration Offices
- Review and diagnose CROIS2 code, assess modules and components against set quality criteria
- Develop a draft version of the report with the preliminary results of analysis, gaps and issues, recommendations, ranking against each criteria/characteristic, overall expert opinion on the system (upgrade, replacement etc.), recommendations on the integration of CROIS2 with other state information systems (statistics, health, pensions, identity management)
- Based on assessment propose solutions on the use of language and software of new platform (e.g. open-source or commercial, commercial off-the-shelf software (COTS) or custom software (bespoke software), hybrid system etc.)
- Present preliminary findings during the validation workshop to stakeholders, submit a final detailed report and executive report (executive summary) based on the comments and feedback that have arisen by UNDP and the Ministry of Justice.

**Products expected from the assessment**

1) Inception report with methodology, approach, questionnaires, tools / toolset and workplan
2) A comprehensive Detailed report (+ presentation) with findings, opinion and ranking - overall and per each criteria / characteristic, recommendations and conclusion / action plan on the future of the system (upgrade or replacement etc.) including recommendations on the integration of the system with other state information systems (statistics, health, identity, pension). The report should cover assessment and opinion on the abovementioned components
3) Executive Report (or Executive Summary) – a high summary of the detailed report for key stakeholders for decision-making.

*For detailed information, please refer to Annex 3 - Terms of Reference.*

**III. REQUIREMENTS FOR EXPERIENCE AND QUALIFICATIONS:**

**Corporate Competencies**
- Demonstrates integrity by modeling the UN’s values and ethical standards;
- Promotes the vision, mission, and strategic goals of UNDP;
- Displays cultural, gender, religion, race, nationality and age sensitivity and adaptability;
- Treats all people fairly without favoritism;
- Fulfills all obligations to gender sensitivity and zero tolerance for sexual harassment.

**Functional Competencies**
- Good report writing skills, advanced computer literacy and the ability to effectively communicate and work with high-level government officials;
- Strong analytical skills
- Strong organization skills
- Advanced ICT/digital skills
- Ability to make recommendations focused on results and impact, with a strong understanding of value for money concepts;
- Knowledge of CIS context, preferably Central Asia region; Experience in Tajikistan is desirable;
- Knowledge of UNDP procedures and programme implementation strategies will be desirable.
Academic Qualifications:
- Master’s degree in computer science, software engineering, ICT, or any other relevant university degree.

Professional experience.
- International Expert should have not less than 10 years of professional experience in the area of software engineering and software development (preferably Java programming), computer science and ICT; experience in programming in Java language is an asset.
- He/She should have more than 10 years of expertise in designing and conducting functional and quality assessments of software, particularly corporate/enterprise-level software, conducting IT audits, information security audits, software testing etc.;
- Knowledge of software development lifecycle, functional assessments, quality assessments tools and techniques, business process analysis.

Knowledge of languages:
- Fluency in English, knowledge of Russian is an asset.

IV. DOCUMENTS TO BE INCLUDED WHEN SUBMITTING THE PROPOSALS:
Interested individual consultants must submit the following documents/information to demonstrate their qualifications:

1. Offeror’s letter to UNDP confirming interest and availability (Annex 1)
2. Proposal:
   (i) Explaining why you are the most suitable for the work
   (ii) Provide a brief methodology on how you will approach and conduct the work. The Methodology is a subject for evaluation.

3. Financial proposal:
The financial proposal must indicate the lump sum fee, which is required for the execution of tasks. To submit Financial Proposal, please use the Template of Submission of Financial Proposal provided in Annex 2.

3. Personal CV including past experience in similar projects and at least 3 references.

V. FINANCIAL PROPOSAL

Lump sum contracts
The financial proposal shall specify a total lump sum amount, and payment terms around specific and measurable (qualitative and quantitative) deliverables (i.e. whether payments fall in installments or upon completion of the entire contract). Payments are based upon output, i.e. upon delivery of the services specified in the TOR. In order to assist the requesting unit in the comparison of financial proposals, the financial proposal will include a breakdown of this lump sum amount (including travel, per diems*, and number of anticipated working days).

At any time upon the submission of the proposal, no price variation due to escalation, inflation, fluctuation in exchange rates, or any other market factors shall be accepted by UNDP after it has received the proposal.

* ICs may allocate living allowances for them when an assignment requires travel and include such allowances in their financial proposals. Such living allowances may be lower or equal to UN DSA rates, but under no circumstance should they be higher than UN DSA rates. (UN DSA rate for Dushanbe - 164 USD, for Regional Centers – 65 USD and elsewhere - 45 USD)
Travel

All envisaged travel costs must be included in the financial proposal. This includes all travel to join duty station/repatriation travel. In general, UNDP should not accept travel costs exceeding those of an economy class ticket. Should the IC wish to travel on a higher class he/she should do so using their own resources.

In the case of unforeseeable travel, payment of travel costs including tickets, lodging and terminal expenses should be agreed upon, between the respective business unit and Individual Consultant, prior to travel and will be reimbursed.

VI. EVALUATION

Individual consultants will be evaluated based on the cumulative analysis methodology, by Desk Review Process. The award of the Contract shall be made to the individual consultants whose offer has been evaluated and determined as:

a) responsive/compliant/acceptable, and
b) Having received the highest score out of the below set weighted technical and financial criteria.

* Technical Criteria weight – 70%;
* Financial Criteria weight – 30%.

Only candidates obtaining a minimum of 49 points would be considered for the Financial Evaluation.

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Weight</th>
<th>Max. Point</th>
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<tbody>
<tr>
<td><strong>Technical</strong></td>
<td>70%</td>
<td>70</td>
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<tr>
<td>• <strong>Criteria A</strong>&lt;br&gt;Master’s degree in computer science, software engineering, ICT, or any other relevant university degree or related field is required.</td>
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<td>• <strong>Criteria B</strong>&lt;br&gt;At least 10 years of professional experience in the area of software engineering and software development (preferably Java programming), computer science and ICT; experience in programming in Java language is an asset.</td>
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<td>20</td>
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<td>• <strong>Criteria C</strong>&lt;br&gt;At least 10 years of expertise in designing and conducting functional and quality assessments of software, particularly corporate/enterprise-level software, conducting IT audits, information security audits, software testing etc&lt;br&gt;Knowledge of software development lifecycle, functional assessments, quality assessments tools and techniques, business process analysis</td>
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<td>20</td>
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<td>• <strong>Criteria D</strong>&lt;br&gt;Technical proposal outlining the methodology and approaches to the assignment as per expected deliverables.</td>
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<td>• <strong>Criteria E</strong>&lt;br&gt;Knowledge of English is mandatory. Knowledge of Russian is an asset</td>
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<td><strong>Financial</strong></td>
<td>30%</td>
<td>30</td>
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ANNEXES:

ANNEX 1. OFFEROR’S LETTER TO UNDP
ANNEX 2. BREAKDOWN OF COSTS
ANNEX 3. TERMS OF REFERENCES (TOR)
ANNEX 4. INDIVIDUAL CONSULTANT GENERAL TERMS AND CONDITIONS
ANNEX 5. SAMPLE INDIVIDUAL CONTRACT
OFFEROR’S LETTER TO UNDP
CONFIRMING INTEREST AND AVAILABILITY
FOR THE INDIVIDUAL CONTRACTOR (IC) ASSIGNMENT

Date ______________________

To Resident Representative, UNDP, Tajikistan

Dear Sir/Madam:

I hereby declare that:

A) I have read, understood and hereby accept the Terms of Reference describing the duties and responsibilities of [indicate title of assignment] under the [state project title];

B) I have also read, understood and hereby accept UNDP’s General Conditions of Contract for the Services of the Individual Contractors;

C) I hereby propose my services and I confirm my interest in performing the assignment through the submission of my CV which I have duly signed and attached hereto as Annex 1;

D) In compliance with the requirements of the Terms of Reference, I hereby confirm that I am available for the entire duration of the assignment, and I shall perform the services in the manner described in my proposed approach/methodology which I have attached hereto as Annex 3 [delete this item if the TOR does not require submission of this document];

E) I hereby propose to complete the services based on the following payment rate: [please check the box corresponding to the preferred option]:

☐ An all-inclusive daily fee of [state amount in words and in numbers indicating currency]

☐ A total lump sum of [state amount in words and in numbers, indicating exact currency], payable in the manner described in the Terms of Reference.

F) For your evaluation, the breakdown of the abovementioned all-inclusive amount is attached hereto as Annex 2;

G) I recognize that the payment of the abovementioned amounts due to me shall be based on my delivery of outputs within the timeframe specified in the TOR, which shall be subject to UNDP’s review, acceptance and payment certification procedures;

H) This offer shall remain valid for a total period of ___________ days [minimum of 90 days] after the submission deadline;

I) I confirm that I have no first degree relative (mother, father, son, daughter, spouse/partner, brother or sister) currently employed with any UN agency or office [disclose the name of the relative, the UN office employing the relative, and the relationship if, any such relationship exists];

J) If I am selected for this assignment, I shall [please check the appropriate box]:

☐ Sign an Individual Contract with UNDP;
☐ Request my employer [state name of company/organization/institution] to sign with UNDP a Reimbursable Loan Agreement (RLA), for and on my behalf. The contact person and details of my employer for this purpose are as follows:

________________________________________________________________________________________________________

K) I hereby confirm that [check all that applies]:

☐ At the time of this submission, I have no active Individual Contract or any form of engagement with any Business Unit of UNDP;

☐ I am currently engaged with UNDP and/or other entities for the following work:

<table>
<thead>
<tr>
<th>Assignment</th>
<th>Contract Type</th>
<th>UNDP Business Unit / Name of Institution/Company</th>
<th>Contract Duration</th>
<th>Contract Amount</th>
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☐ I am also anticipating conclusion of the following work from UNDP and/or other entities for which I have submitted a proposal:

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<tr>
<th>Assignment</th>
<th>Contract Type</th>
<th>UNDP Business Unit / Name of Institution/Company</th>
<th>Contract Duration</th>
<th>Contract Amount</th>
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L) I fully understand and recognize that UNDP is not bound to accept this proposal, and I also understand and accept that I shall bear all costs associated with its preparation and submission and that UNDP will in no case be responsible or liable for those costs, regardless of the conduct or outcome of the selection process.

M) If you are a former staff member of the United Nations recently separated, please add this section to your letter: I hereby confirm that I have complied with the minimum break in service required before I can be eligible for an Individual Contract.

N) I also fully understand that, if I am engaged as an Individual Contractor, I have no expectations nor entitlements whatsoever to be re-instated or re-employed as a staff member.

O) Are any of your relatives employed by UNDP, any other UN organization or any other public international organization?

YES NO If the answer is “yes”, give the following information:
<table>
<thead>
<tr>
<th>Name</th>
<th>Relationship</th>
<th>Name of International Organization</th>
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</table>

P) Do you have any objections to our making enquiries of your present employer?

YES ☐ NO ☐

Q) Are you now, or have you ever been a permanent civil servant in your government’s employ?

YES ☐ NO ☐ If answer is “yes”, WHEN?

R) REFERENCES: List three persons, not related to you, who are familiar with your character and qualifications.

<table>
<thead>
<tr>
<th>Full Name</th>
<th>Full Address</th>
<th>Business or Occupation</th>
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S) Have you been arrested, indicted, or summoned into court as a defendant in a criminal proceeding, or convicted, fined or imprisoned for the violation of any law (excluding minor traffic violations)?

YES ☐ NO ☐ If “yes”, give full particulars of each case in an attached statement.

I certify that the statements made by me in answer to the foregoing questions are true, complete and correct to the best of my knowledge and belief. I understand that any misrepresentation or material omission made on a Personal History form or other document requested by the Organization may result in the termination of the service contract or special services agreement without notice.

DATE: ___________________________ SIGNATURE: ___________________________

NB. You will be requested to supply documentary evidence which support the statements you have made above. Do not, however, send any documentary evidence until you have been asked to do so and, in any event, do not submit the original texts of references or testimonials unless they have been obtained for the sole use of UNDP.

Annexes [please check all that applies]:

☐ CV shall include Education/Qualification, Processional Certification, Employment Records /Experience

☐ Breakdown of Costs Supporting the Final All-Inclusive Price as per Template

☐ Brief Description of Approach to Work (if required by the TOR)
**ANNEX 2**

**BREAKDOWN OF COSTS**

**SUPPORTING THE ALL-INCLUSIVE FINANCIAL PROPOSAL**

A) **Breakdown of Cost by Components:**

<table>
<thead>
<tr>
<th>Cost Components</th>
<th>Unit Cost</th>
<th>Quantity</th>
<th>Total Rate for the Contract Duration</th>
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</thead>
<tbody>
<tr>
<td><strong>I. Personnel Costs</strong></td>
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<tr>
<td>Professional Fees</td>
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<td>Life Insurance</td>
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<tr>
<td>Medical Insurance</td>
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<td>Communications</td>
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<tr>
<td>Land Transportation</td>
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<tr>
<td>Others (pls. specify)</td>
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<tr>
<td><strong>II. Travel Expenses to Join duty station</strong></td>
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<tr>
<td>Round Trip Airfares to and from duty station</td>
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<td></td>
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<tr>
<td>Living Allowance</td>
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<td>Travel Insurance</td>
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<tr>
<td>Terminal Expenses</td>
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<tr>
<td>Others (pls. specify)</td>
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<tr>
<td><strong>III. Duty Travel</strong></td>
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<tr>
<td>Round Trip Airfares</td>
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<tr>
<td>Others (pls. specify)</td>
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</tbody>
</table>

B) **Breakdown of Cost by Deliverables**

<table>
<thead>
<tr>
<th>Deliverables [list them as referred to in the TOR]</th>
<th>Percentage of Total Price (Weight for payment)</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deliverable 1</td>
<td></td>
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<tr>
<td>Deliverable 2</td>
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<td>....</td>
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<tr>
<td>Total</td>
<td>100%</td>
<td>USD</td>
</tr>
</tbody>
</table>

*Basis for payment tranches

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1 The costs should only cover the requirements identified in the Terms of Reference (TOR)
2 Travel expenses are not required if the consultant will be working from home.
TERMS OF REFERENCE (TOR)
UNITED NATIONS DEVELOPMENT PROGRAMME

Services/Work Description: Diagnostic and assessment of the reliability of the Civil Registration Offices Information System/Database

Project/Programme Title: UNDP Tajikistan project “Civil Registry System Reform Project in Tajikistan”, Phase II

Consultancy Title: International Expert for diagnostic and assessment of information systems

Duty Station: Home-based with one mission (15 working days) to Dushanbe

Duration: 45 working days over a period of October 2022 – January 2023

1. BACKGROUND

In 2012 the Government of Tajikistan initiated a wide range of Civil Registration system reform with the transition from local governments to governance under MoJ. In 2014 a comprehensive reform programme has been adopted with the aim to introduce new modern technologies, legal reforms, business process optimization, raise the capacity of CR staff and awareness raising of the population. In light of the reforms, in 2015 the MoJ started piloting the Civil Registration Offices Information System Information System (CROIS) developed on the open-source platform DHIS (www.dhis2.org). In 2016, under the support of UNDP, the platform has been upgraded to the version DHIS2 and in 2017 the system CROIS2 and its architecture and components passed laboratory examination and 7 certificates of compliance with information security requirement were issued by the state agency.

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of functioning under the set load and stress conditions.

Bearing in mind the above requirements, it is planned to conduct a diagnostic and assessment of the reliability of the Civil Registration Offices Information System (CROIS2).

2. **SCOPE OF WORK, RESPONSIBILITIES AND DESCRIPTION OF THE PROPOSED WORK**

The main objective of the assignment is to conduct a diagnostic and assessment of the reliability of the Civil Registration Information system/database to obtain an expert conclusion and recommendations for upgrade or potential replacement of the current system.

Regardless of what decision is made the interoperability and integration of the system with other state information systems (statistics, health, pensions, identity management) shall be also assessed and concluded.

The following tasks / activities must be completed in order to achieve the goal:

1. Develop a methodology and time plan for the assignment
2. Collect and study project documents and materials, and other relevant and available materials in English;
3. Mapping the current business process of the Civil Registration including the actions affiliated with the use of the information system CROIS2
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6. Develop a draft version of the report with the preliminary results of analysis, gaps and issues, recommendations, ranking against each criteria/characteristic, overall expert opinion on the system (upgrade, replacement etc.), recommendations on the integration of CROIS2 with other state information systems (statistics, health, pensions, identity management)
7. Based on assessment propose solutions on the use of language and software of new platform (e.g. open-source or commercial, commercial off-the-shelf software (COTS) or custom software (bespoke software), hybrid system etc.)
8. Present preliminary findings during the validation workshop to stakeholders Submit a final detailed report and executive report (executive summary) based on the comments and feedback that have arisen by UNDP and the Ministry of Justice

The assessment shall cover the following components or blocks and questions:

1. **Basic architecture and functional analyses including but not limited to below:**
   - data storage subsystem;
   - subsystem of operational management applications;
   - subsystem for managing system settings;
   - subsystem for managing scoreboard settings;
   - subsystem for generating payments; (is this planned to be incorporated through the web or app doc submission?)
   - subsystem for monitoring the work of personnel online;
   - pre-recording subsystem using the terminal; (is it connected to QMS somehow)
   - subsystem of pre-registration via the Internet;
   - subsystem of centralized control;
   - subsystem of centralized update;
   - subsystem of centralized statistics

2. **Stocktaking, benchmarking, best practices, and lessons learned from existing relevant e-platforms of civil registration and vital statistics**
   1. What are the most relevant online platforms possibly including the examples identified?
   2. How do other available online platforms fit key requirements of the Civil Registration and Vital Statistics
3. Are there notable opportunities to avoid duplications by enhancing synergies across existing platforms within the Government system?
4. What are the most relevant e-platforms/database for CRVS available in the market?
5. In what ways can the upgraded or replaced platform create synergies and make the best use of relevant services?
6. What scientific instruments (e.g. scientific papers, technologies, products including machines and equipment) are used in the development of reliable e-systems?
7. What are key lessons across public, private and civic sectors, to be considered for implementation of the task, on leveraging online platforms to i) reach broad stakeholders across a wide range of institutions and geographies; ii) generate and maintain active traffic of interactions; iii) accumulate and renew relevant and timely knowledge repository; and iv) operate in an integrated manner with other modalities including off-line forums to advance the state of knowledge and practices in the field they are meant to inform?

3. Assessment of the benefits and financial costs of the proposed possible options of the e-platform for civil registration and vital statistics

1. What are the cost implications, including through alternative implementation modalities if relevant (e.g. building from scratch; leveraging existing platforms through harmonization of interfaces; reduction of duplication and strengthening of synergies)?
2. How to identify the online system developer who will develop and maintain the basic online system?
3. How to ensure financial and technological sustainability of the platform until 2030 and beyond, given the vastly changing landscape of technology trends, and the need for ongoing substantive management (content collection and curation, facilitation of interactions, data analysis and results measurement, etc.) and technical maintenance (IT hosting, administration, feature improvements, architecture upgrades)?

Above activities, components and questions might be amended or changed insignificantly without cost implication based on the proposed methodology by the expert given that these changes are mutually agreed upon and approved by UNDP.

The expert will assess the quality of the CROIS2 against quality criteria set in ISO ISO/IEC 25010:2011(E) as stipulated in the next table:

<table>
<thead>
<tr>
<th>#</th>
<th>Criteria or characteristics with a general definition and sub-components.</th>
<th>In-scope / out of scope</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td><strong>Functionality or functional Suitability</strong></td>
<td>In-scope</td>
</tr>
<tr>
<td></td>
<td>This characteristic represents the degree to which a product or system provides functions that meet stated and implied needs when used under specified conditions:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• <strong>Functional completeness</strong> – Degree to which the set of functions covers all the specified tasks and user objectives.</td>
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<tr>
<td></td>
<td>• <strong>Functional correctness</strong> – Degree to which a product or system provides the correct results with the needed degree of precision.</td>
<td></td>
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<tr>
<td></td>
<td>• <strong>Functional appropriateness</strong> – Degree to which the functions facilitate the accomplishment of specified tasks and objectives.</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td><strong>Performance efficiency</strong></td>
<td>Out of scope since covered by Load and Stress testing conducted in 2021</td>
</tr>
<tr>
<td></td>
<td>This characteristic represents the performance relative to the amount of resources used under stated conditions:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>• <strong>Time behaviour</strong> - Degree to which the response and processing times and throughput rates of a product or system, when performing its functions, meet requirements.</td>
<td></td>
</tr>
<tr>
<td>3. <strong>Compatibility</strong></td>
<td>In-scope</td>
<td></td>
</tr>
<tr>
<td>------------------------</td>
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<td></td>
</tr>
<tr>
<td>Degree to which a product, system or component can exchange information with other products, systems or components, and/or perform its required functions while sharing the same hardware or software environment:</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Co-existence</strong> - Degree to which a product can perform its required functions efficiently while sharing a common environment and resources with other products, without detrimental impact on any other product.</td>
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<td></td>
</tr>
<tr>
<td><strong>Interoperability</strong> - Degree to which two or more systems, products or components can exchange information and use the information that has been exchanged.</td>
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</table>

<table>
<thead>
<tr>
<th>4. <strong>Usability</strong></th>
<th>In-scope</th>
</tr>
</thead>
<tbody>
<tr>
<td>Degree to which a product or system can be used by specified users to achieve specified goals with effectiveness, efficiency and satisfaction in a specified context of use:</td>
<td></td>
</tr>
<tr>
<td><strong>Appropriateness recognizability</strong> - Degree to which users can recognize whether a product or system is appropriate for their needs.</td>
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<tr>
<td><strong>Learnability</strong> - Degree to which a product or system can be used by specified users to achieve specified goals of learning to use the product or system with effectiveness, efficiency, freedom from risk and satisfaction in a specified context of use.</td>
<td></td>
</tr>
<tr>
<td><strong>Operability</strong> - Degree to which a product or system has attributes that make it easy to operate and control.</td>
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<tr>
<td><strong>User error protection.</strong> Degree to which a system protects users against making errors.</td>
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<tr>
<td><strong>User interface aesthetics</strong> - Degree to which a user interface enables pleasing and satisfying interaction for the user.</td>
<td></td>
</tr>
<tr>
<td><strong>Accessibility</strong> - Degree to which a product or system can be used by people with the widest range of characteristics and capabilities to achieve a specified goal in a specified context of use.</td>
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<table>
<thead>
<tr>
<th>5. <strong>Reliability</strong></th>
<th>In-scope</th>
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<tbody>
<tr>
<td>Degree to which a system, product or component performs specified functions under specified conditions for a specified period of time:</td>
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</tr>
<tr>
<td><strong>Maturity</strong> - Degree to which a system, product or component meets needs for reliability under normal operation.</td>
<td></td>
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<tr>
<td><strong>Availability</strong> - Degree to which a system, product or component is operational and accessible when required for use.</td>
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<tr>
<td><strong>Fault tolerance</strong> - Degree to which a system, product or component operates as intended despite the presence of hardware or software faults.</td>
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<tr>
<td><strong>Recoverability</strong> - Degree to which, in the event of an interruption or a failure, a product or system can recover the data directly affected and re-establish the desired state of the system.</td>
<td></td>
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<table>
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<tr>
<th>6. <strong>Security</strong></th>
<th>In-scope</th>
</tr>
</thead>
<tbody>
<tr>
<td>Degree to which a product or system protects information and data so that</td>
<td></td>
</tr>
<tr>
<td>Persons or other products or systems have the degree of data access appropriate to their types and levels of authorization:</td>
<td></td>
</tr>
<tr>
<td>---</td>
<td></td>
</tr>
<tr>
<td><strong>Confidentiality</strong> - Degree to which a product or system ensures that data are accessible only to those authorized to have access.</td>
<td></td>
</tr>
<tr>
<td><strong>Integrity</strong> - Degree to which a system, product or component prevents unauthorized access to, or modification of, computer programs or data.</td>
<td></td>
</tr>
<tr>
<td><strong>Non-repudiation</strong> - Degree to which actions or events can be proven to have taken place so that the events or actions cannot be repudiated later.</td>
<td></td>
</tr>
<tr>
<td><strong>Accountability</strong> - Degree to which the actions of an entity can be traced uniquely to the entity.</td>
<td></td>
</tr>
<tr>
<td><strong>Authenticity</strong> - Degree to which the identity of a subject or resource can be proved to be the one claimed.</td>
<td></td>
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</tbody>
</table>

### 7. Maintainability

This characteristic represents the degree of effectiveness and efficiency with which a product or system can be modified to improve it, correct it or adapt it to changes in environment, and in requirements:

- **Modularity** - Degree to which a system or computer program is composed of discrete components such that a change to one component has minimal impact on other components.
- **Reusability** - Degree to which an asset can be used in more than one system, or in building other assets.
- **Analysability** - Degree of effectiveness and efficiency with which it is possible to assess the impact on a product or system of an intended change to one or more of its parts, or to diagnose a product for deficiencies or causes of failures, or to identify parts to be modified.
- **Modifiability** - Degree to which a product or system can be effectively and efficiently modified without introducing defects or degrading existing product quality.
- **Testability** - Degree of effectiveness and efficiency with which test criteria can be established for a system, product or component and tests can be performed to determine whether those criteria have been met.

### 8. Portability

Degree of effectiveness and efficiency with which a system, product or component can be transferred from one hardware, software or other operational or usage environment to another:

- **Adaptability** - Degree to which a product or system can effectively and efficiently be adapted for different or evolving hardware, software or other operational or usage environments.
- **Installability** - Degree of effectiveness and efficiency with which a product or system can be successfully installed and/or uninstalled in a specified environment.
- **Replaceability** - Degree to which a product can replace another specified software product for the same purpose in the same environment.

### Products expected from the assessment

4) Inception report with methodology, approach, questionnaires, tools / toolset and workplan

5) A comprehensive Detailed report (+ presentation) with findings, opinion and ranking - overall and per each criteria / characteristic, recommendations and conclusion / action plan on the future of the system (upgrade or replacement etc.) including recommendations on the integration of the system with other state information systems (statistics, health, identity, pension). The report should cover assessment and
opinion on the abovementioned components

6) Executive Report (or Executive Summary) – a high summary of the detailed report for key stakeholders for decision-making.

It is expected that the detailed report will be submitted to UNDP within two working weeks after the in-country mission, and the executive report (executive summary), with all comments and recommendations included, will be submitted no later than one working week after receiving formal feedback from UNDP.

The final detailed report should be logically structured, contain evidence-based findings, conclusions, lessons and recommendations, and should be free of information that is not relevant to the overall analysis. The Report should respond in detail to the key focus areas described above.

The final detailed report should include, but is not limited, to the following parts:

1. Executive Summary
2. Methodology
3. Findings, answers to questions per components, ranking per each quality and component:
   a. Basic architecture and functional analyses
   b. Stocktaking, benchmarking, best practices, and lessons learned from existing relevant online platforms
   c. Assessment of the benefits and financial costs of the proposed possible options of the online platform
4. Overall opinion with options and recommendations
5. Recommendations on the integration of the system with other state information systems
6. Conclusion
7. List of literature, tools and methods

**Methodology or approach**

The assessment will be based on the methodology described below, which will be further discussed and validated by the UNDP. The proposed methodology employs a results-oriented approach and integrates cross-cutting issues (technology, design, security, human aspect etc.).

The key elements of the methodology to be used by the experts will consist of (but not limited to) the following:

- Approach, methods and tools / toolset and workplan for assessment
- Desk review, which will include the analysis of relevant documents, information, data/statistics, manuals etc.
- Interviews with key partners and stakeholders;
- Discussions with UNDP Senior Management and relevant staff;
- Focus groups if required;
- Field visits;
- Questionnaires;
- Participatory techniques, SWOT analysis and other approaches for gathering and analysis of data.
- Code review, review and analysis / assessment, testing of modules and components of CROIS2
- Review all documentation, manuals and guidelines on CROIS2

3. Expected Outputs and deliverables
Deliverables, activities, and milestones follow this tentative schedule:

<table>
<thead>
<tr>
<th>DELIVERABLE</th>
<th>TIME ALLOCATED</th>
<th>APPROX. DUE DATES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inception report with methodology, approach, questionnaires, tools / toolset and workplan</td>
<td>7 days</td>
<td>10 October 2022</td>
</tr>
<tr>
<td>Draft Detailed report (+ presentation) with findings, opinion and ranking - overall and per each criteria / characteristic, recommendations and conclusion / action plan on the future of the system (upgrade or replacement etc.) including recommendations on the integration of the system with other state information systems (statistics, health, identity, pension).</td>
<td>31 days (including 15 days of the in-country mission)</td>
<td>20 November 2022</td>
</tr>
<tr>
<td>Final Detailed report and Executive Report – a high summary of the detailed report for key stakeholders for decision-making</td>
<td>7 days</td>
<td>15 December 2022</td>
</tr>
</tbody>
</table>

Total number of occupied days 45 days

4. Institutional arrangements/reporting lines

The International Expert will work in close collaboration and consultation with local ICT expert (s) / software engineer (s), UNDP Staff (CO and Project), IT Unit under MoJ.

Local ICT expert (s) will provide support with the assessment, particularly

- Support with collection of desk review of all required project materials, reports, relevant legislative documents/regulations, decrees, instructions on civil registration, guidelines, manuals, strategies, programmes and action plans
- Contribute to mapping the current business process of the Civil Registration including the actions affiliated with the use of the information system CROIS2
- Organize series of consultations/meetings with range of stakeholders and partners to receive feedback on functional suitability, efficiency, compatibility, usability, reliability, security, maintainability, and portability of CROIS2
- Contribute to review and diagnose CROIS2 code, assess modules and components against set quality criteria
- Contribute to development of draft and final report with the results of analysis, gaps and issues, and recommendations
- Organize presentation of draft report, methodologies and other documents developed to UNDP and the Ministry of Justice

UNDp project will provide project-related documents. MoJ will provide access to the test version of CROIS2 and other documents and facilities subject to authorization and information security requirements.

5. Experience and qualifications

1. Academic Qualifications: Master’s degree in computer science, software engineering, ICT, or any other relevant university degree
II. Years of experience:

- International Expert should have not less than 10 years of professional experience in the area of software engineering and software development (preferably Java programming), computer science and ICT; experience in programming in Java language is an asset.
- He/She should have more than 10 years of expertise in designing and conducting functional and quality assessments of software, particularly corporate/enterprise-level software, conducting IT audits, information security audits, software testing etc.;
- Knowledge of software development lifecycle, functional assessments, quality assessments tools and techniques, business process analysis.

III. Language: Excellent knowledge of English. Knowledge of Russian is a strong advantage.

IV. Competencies:

- Good report writing skills, advanced computer literacy and the ability to effectively communicate and work with high-level government officials;
- Strong analytical skills
- Strong organization skills
- Advanced ICT/digital skills
- Ability to make recommendations focused on results and impact, with a strong understanding of value for money concepts;
- Knowledge of CIS context, preferably Central Asia region; Experience in Tajikistan is desirable;
- Knowledge of UNDP procedures and programme implementation strategies will be desirable.

The International Expert will be allocated 45 working days (30 working days for desk work and 15 working days for the in-country mission, final workload distribution will be outlined in the inception report).

6. Payment Modality

The individual consultant shall be paid the consultancy fee upon satisfactory completion of the following milestones:

- 30% after adoption of the Inception report
- 30% after presentation and acceptance of the draft Detailed report
- 40% after the approval of the final Detailed report and Executive report (Executive Summary)
INDIVIDUAL CONSULTANT GENERAL TERMS AND CONDITIONS

GENERAL CONDITIONS OF CONTRACT
FOR THE SERVICES OF INDIVIDUAL CONTRACTORS

1. LEGAL STATUS: The Individual contractor shall have the legal status of an independent contractor vis-à-vis the United Nations Development Programme (UNDP), and shall not be regarded, for any purposes, as being either a “staff member” of UNDP, under the UN’ Staff Regulations and Rules, or an “official” of UNDP, for purposes of the Convention on the Privileges and Immunities of the United Nations, adopted by the General Assembly of the United Nations on 13 February 1946. Accordingly, nothing within or relating to the Contract shall establish the relationship of employer and employee, or of principal and agent, between UNDP and the Individual contractor. The officials, representatives, employees or subcontractors of UNDP and of the Individual contractor, if any, shall not be considered in any respect as being the employees or agents of the other, and UNDP and the Individual contractor shall be solely responsible for all claims arising out of or relating to its engagement of such persons or entities.

2. STANDARDS OF CONDUCT: In General: The Individual contractor shall neither seek nor accept instructions from any authority external to UNDP in connection with the performance of its obligations under the Contract. Should any authority external to UNDP seek to impose any instructions on the Contract regarding the Individual contractor’s performance under the Contract, the Individual contractor shall promptly notify UNDP and shall provide all reasonable assistance required by UNDP. The Individual contractor shall not take any action in respect of its performance of the Contract or otherwise related to its obligations under the Contract that may adversely affect the interests of UNDP, and the Individual contractor shall perform its obligations under the Contract with the fullest regard to the interests of UNDP. The Individual contractor warrants that it has not and shall not offer any direct or indirect benefit arising from or related to the performance of the Contract or the award thereof to any representative, official, employee or other agent of UNDP. The Individual contractor shall comply with all laws, ordinances, rules and regulations bearing upon the performance of its obligations under the Contract. In the performance of the Contract the Individual contractor shall comply with the standards of conduct set in the Secretary General’s Bulletin ST/SGB/2002/9 of 18 June 2002, entitled “Regulations Governing the Status, Basic Rights and Duties of Officials other than Secretariat Officials, and Expert on Mission”. The individual contractor must comply with all Security Directives issued by UNDP. Failure to comply with such security directives is grounds for termination of the Contract for cause.

Prohibition of Sexual Exploitation and Abuse: In the performance of the Contract, the Individual contractor shall comply with the standards of conduct set forth in the Secretary-General’s bulletin ST/SGB/2003/13 of 9 October 2003, concerning “Special measures for protection from sexual exploitation and sexual abuse”. In particular, the Individual contractor shall not engage in any conduct that would constitute sexual exploitation or sexual abuse, as defined in that bulletin.

The Individual contractor acknowledges and agrees that any breach of any of the provisions hereof shall constitute a breach of an essential term of the Contract, and, in addition to any other legal rights or remedies available to any person, shall give rise to grounds for termination of the Contract. In addition, nothing herein shall limit the right of UNDP to refer any alleged breach of the foregoing standards of conduct to the relevant national authorities for appropriate legal action.

3. TITLE RIGHTS, COPYRIGHTS, PATENTS AND OTHER PROPRIETARY RIGHTS: Title to any equipment and supplies that may be furnished by UNDP to the Individual contractor for the performance of any obligations under the Contract shall rest with UNDP, and any such equipment shall be returned to UNDP at the conclusion of the Contract or when no longer needed by the Individual contractor. Such equipment, when returned to UNDP, shall be in the same condition as when delivered to the Individual contractor, subject to normal wear and tear, and the Individual contractor shall be liable to compensate UNDP for any damage or degradation of the equipment that is beyond normal wear and tear.

UNDP shall be entitled to all intellectual property and other proprietary rights, including, but not limited to, patents, copyrights and trademarks, with regard to products, processes, inventions, ideas, know-how or documents and other materials which the Individual contractor has developed for UNDP under the Contract and which bear a direct relation to or are produced or prepared or collected in consequence of, or during the course of, the performance of the Contract, and the Individual contractor acknowledges and agrees that such products, documents and other materials constitute works made for hire for UNDP. However, to the extent that any such intellectual property or other proprietary rights consist of any intellectual property or other proprietary rights of the Individual contractor: (a) that pre-existed the performance by the Individual contractor of its
obligations under the Contract, or (b) that the Individual contractor may develop or acquire, or may have developed or acquired, independently of the performance of its obligations under the Contract, UNDP does not and shall not claim any ownership interest thereto, and the Individual contractor grants to UNDP a perpetual licence to use such intellectual property or other proprietary right solely for the purposes of and in accordance with the requirements of the Contract. At the request of UNDP, the Individual contractor shall take all necessary steps, execute all necessary documents and generally assist in securing such proprietary rights and transferring or licensing them to UNDP in compliance with the requirements of the applicable law and of the Contract. Subject to the foregoing provisions, all maps, drawings, photographs, mosaics, plans, reports, estimates, recommendations, documents and all other data compiled by or received by the Individual contractor under the Contract shall be the property of UNDP, shall be made available for use or inspection by UNDP at reasonable times and in reasonable places, shall be treated as confidential and shall be delivered only to UNDP authorized officials on completion of work under the Contract.

4. CONFIDENTIAL NATURE OF DOCUMENTS AND INFORMATION: Information and data that are considered proprietary by either UNDP or the Individual contractor or that are delivered or disclosed by one of them (“Discloser”) to the other (“Recipient”) during the course of performance of the Contract, and that are designated as confidential (“Information”), shall be held in confidence and shall be handled as follows. The Recipient of such Information shall use the same care and discretion to avoid disclosure, publication or dissemination of the Discloser’s Information as it uses with its own similar information that it does not wish to disclose, publish or disseminate, and the Recipient may otherwise use the Discloser’s Information solely for the purpose for which it was disclosed. The Recipient may disclose confidential Information to any other party with the Discloser’s prior written consent, as well as to the Recipient’s employees, officials, representatives and agents who have a need to know such confidential Information solely for purposes of performing obligations under the Contract. Subject to and without any waiver of the privileges and immunities of UNDP, the Individual contractor may disclose Information to the extent required by law, provided that the Individual contractor will give UNDP sufficient prior notice of a request for the disclosure of Information in order to allow UNDP to have a reasonable opportunity to take protective measures or such other action as may be appropriate before any such disclosure is made. UNDP may disclose Information to the extent required pursuant to the Charter of the United Nations, resolutions or regulations of the General Assembly or its other governing bodies, or rules promulgated by the Secretary-General. The Recipient shall not be precluded from disclosing Information that is obtained by the Recipient from a third party without restriction, is disclosed by the Discloser to a third party without any obligation of confidentiality, is previously known by the Recipient, or at any time is developed by the Recipient completely independently of any disclosures hereunder. These obligations and restrictions of confidentiality shall be effective during the term of the Contract, including any extension thereof, and, unless otherwise provided in the Contract, shall remain effective following any termination of the Contract.

5. TRAVEL, MEDICAL CLEARANCE AND SERVICE INCURRED DEATH, INJURY OR ILLNESS: If the Individual contractor is required by UNDP to travel beyond commuting distance from the Individual contractor’s usual place of residence, and upon prior written agreement, such travel shall be at the expense of UNDP. Such travel shall be at economy care when by air.

UNDP may require the Individual contractor to submit a Statement of Good Health from a recognized physician prior to commencement of work in any offices or premises of UNDP or before engaging in any travel required by UNDP or connected with the performance of the Contract. The Individual contractor shall provide such a Statement of Good Health as soon as practicable following such request, and prior to engaging in any such travel, and the Individual contractor warrants the accuracy of any such Statement, including, but not limited to, confirmation that the Individual contractor has been fully informed regarding the requirements for inoculations for the country or countries to which travel may be authorized.

In the event of the death, injury or illness of the Individual contractor which is attributable to the performance of services on behalf of UNDP under the terms of the Contract while the Individual contractor is traveling at UNDP expense or is performing any services under the Contract in any offices or premises of UNDP, the Individual contractor or the Individual contractor’s dependants, as appropriate, shall be entitled to compensation equivalent to that provided under the UNDP insurance policy, available upon request.

6. PROHIBITION ON ASSIGNMENT; MODIFICATIONS: The Individual contractor may not assign, delegate, transfer, pledge or make any other disposition of the Contract, of any part thereof, or of any of the rights, claims or obligations under the Contract except with the prior written authorization of UNDP, and any attempt to do so shall be null and void. The terms or conditions of any supplemental undertakings, licences or other forms of Contract concerning any goods or services to be provided under the Contract shall not be valid and enforceable against UNDP nor in any way shall constitute an Contract by UNDP thereto, unless any such undertakings, licences or other forms of Contract are the subject of a valid written undertaking by UNDP. No modification or change in the Contract shall be valid and enforceable against UNDP unless provided by means
of a valid written amendment to the Contract signed by the Individual contractor and an authorized official or appropriate contracting authority of UNDP.

7. **SUBCONTRACTORS:** In the event that the Individual contractor requires the services of subcontractors to perform any obligations under the Contract, the Individual contractor shall obtain the prior written approval of UNDP for any such subcontractors. UNDP may, in its sole discretion, reject any proposed subcontractor or require such subcontractor’s removal without having to give any justification therefore, and such rejection shall not entitle the Individual contractor to claim any delays in the performance, or to assert any excuses for the non-performance, of any of its obligations under the Contract. The Individual contractor shall be solely responsible for all services and obligations performed by its subcontractors. The terms of any subcontract shall be subject to, and shall be construed in a manner that is fully in accordance with, all of the terms and conditions of the Contract.

8. **USE OF NAME, EMBLEM OR OFFICIAL SEAL OF THE UNITED NATIONS:** The Individual contractor shall not advertise or otherwise make public for purposes of commercial advantage or goodwill that it has a contractual relationship with UNDP, nor shall the Individual contractor, in any manner whatsoever, use the name, emblem or official seal of UNDP, or any abbreviation of the name of UNDP, in connection with its business or otherwise without the written permission of UNDP.

9. **INDEMNIFICATION:** The Individual contractor shall indemnify, defend, and hold and save harmless UNDP, and its officials, agents and employees, from and against all suits, proceedings, claims, demands, losses and liability of any kind or nature, including, but not limited to, all litigation costs and expenses, attorney’s fees, settlement payments and damages, based on, arising from, or relating to: (a) allegations or claims that the use by UNDP of any patented device, any copyrighted material or any other goods or services provided to UNDP for its use under the terms of the Contract, in whole or in part, separately or in combination, constitutes an infringement of any patent, copyright, trademark or other intellectual property right of any third party; or (b) any acts or omissions of the Individual contractor, or of any subcontractor or anyone directly or indirectly employed by them in the performance of the Contract, which give rise to legal liability to anyone not a party to the Contract, including, without limitation, claims and liability in the nature of a claim for workers’ compensation.

10. **INSURANCE:** The Individual contractor shall pay UNDP promptly for all loss, destruction or damage to the property of UNDP caused by the Individual contractor, or of any subcontractor, or anyone directly or indirectly employed by them in the performance of the Contract. The Individual contractor shall be solely responsible for taking out and for maintaining adequate insurance required to meet any of its obligations under the Contract, as well as for arranging, at the Individual contractor’s sole expense, such life, health and other forms of insurance as the Individual contractor may consider to be appropriate to cover the period during which the Individual contractor provides services under the Contract. The Individual contractor acknowledges and agrees that none of the insurance arrangements the Individual contractor may make shall, in any way, be construed to limit the Individual contractor’s liability arising under or relating to the Contract.

11. **ENCUMBRANCES AND LIENS:** The Individual contractor shall not cause or permit any lien, attachment or other encumbrance by any person to be placed on file or to remain on file in any public office or on file with UNDP against any monies due to the Individual contractor or to become due for any work donor or against any goods supplied or materials furnished under the Contract, or by reason of any other claim or demand against the Individual contractor.

12. **FORCE MAJEURE; OTHER CHANGES IN CONDITIONS:** In the event of and as soon as possible after the occurrence of any cause constituting force majeure, the Individual contractor shall give notice and full particulars in writing to UNDP of such occurrence or cause if the Individual contractor is thereby rendered unable, wholly or in part, to perform its obligations and meet its responsibilities under the Contract. The Individual contractor shall also notify UNDP of any other changes in conditions or the occurrence of any event, which interferes or threatens to interfere with its performance of the Contract. Not more than fifteen (15) days following the provision of such notice of force majeure or other changes in conditions or occurrence, the Individual contractor shall also submit a statement to UNDP of estimated expenditures that will likely be incurred for the duration of the change in conditions or the event. On receipt of the notice or notices required hereunder, UNDP shall take such action as it considers, in its sole discretion, to be
appropriate or necessary in the circumstances, including the granting to the Individual contractor of a reasonable extension of time in which to perform any obligations under the Contract.

*Force majeure* as used herein means any unforeseeable and irresistible act of nature, any act of war (whether declared or not), invasion, revolution, insurrection, or any other acts of a similar nature or force, *provided that* such acts arise from causes beyond the control and without the fault or negligence of the Individual contractor. The Individual contractor acknowledges and agrees that, with respect to any obligations under the Contract that the Individual contractor must perform in or for any areas in which UNDP is engaged in, preparing to engage in, or disengaging from any peacekeeping, humanitarian or similar operations, any delay or failure to perform such obligations arising from or relating to harsh conditions within such areas or to any incidents of civil unrest occurring in such areas shall not, in and of itself, constitute *force majeure* under the Contract.

13. **TERMINATION**: Either party may terminate the Contract, in whole or in part, upon giving written notice to the other party. The period of notice shall be five (5) days in the case of Contracts for a total period of less than two (2) months and fourteen (14) days in the case of contracts for a longer period. The initiation of conciliation or arbitral proceedings, as provided below, shall not be deemed to be a “cause” for or otherwise to be in itself a termination of the Contract. UNDP may, without prejudice to any other right or remedy available to it, terminate the Contract forthwith in the event that: (a) the Individual contractor is adjudged bankrupt, or is liquidated, or becomes insolvent, applies for moratorium or stay on any payment or repayment obligations, or applies to be declared insolvent; (b) the Individual contractor is granted a moratorium or a stay or is declared insolvent; the Individual contractor makes an assignment for the benefit of one or more of its creditors; (c) a Receiver is appointed on account of the insolvency of the Individual contractor; (d) the Individual contractor offers a settlement in lieu of bankruptcy or receivership; or (e) UNDP reasonably determines that the Individual contractor has become subject to a materially adverse change in its financial condition that threatens to endanger or otherwise substantially affect the ability of the Individual contractor to perform any of its obligations under the Contract.

In the event of any termination of the Contract, upon receipt of notice of termination by UNDP, the Individual contractor shall, except as may be directed by UNDP in the notice of termination or otherwise in writing: (a) take immediate steps to bring the performance of any obligations under the Contract to a close in a prompt and orderly manner, and in doing so, reduce expenses to a minimum; (b) refrain from undertaking any further or additional commitments under the Contract as of and following the date of receipt of such notice; (c) deliver all completed or partially completed plans, drawings, information and other property that, if the Contract had been completed, would be required to be furnished to UNDP thereunder; (d) complete performance of the work not terminated; and (e) take any other action that may be necessary, or that UNDP may direct in writing, for the protection and preservation of any property, whether tangible or intangible, related to the Contract that is in the possession of the Individual contractor and in which UNDP has or may be reasonably expected to acquire an interest.

In the event of any termination of the Contract, UNDP shall only be liable to pay the Individual contractor compensation on a pro rata basis for no more than the actual amount of work performed to the satisfaction of UNDP in accordance with the requirements of the Contract. Additional costs incurred by UNDP resulting from the termination of the Contract by the Individual contractor may be withheld from any amount otherwise due to the Individual contractor from UNDP.

14. **NON-EXCLUSIVITY**: UNDP shall have no obligation respecting, and no limitations on, its right to obtain goods of the same kind, quality and quantity, or to obtain any services of the kind described in the Contract, from any other source at any time.

15. **TAXATION**: Article II, section 7, of the Convention on the Privileges and Immunities of the United Nations provides, *inter alia*, that the United Nations, including its subsidiary organs, is exempt from all direct taxes, except charges for public utility services, and is exempt from customs restrictions, duties and charges of a similar nature in respect of articles imported or exported for its official use. In the event any governmental authority refuses to recognize the exemptions of the United Nations from such taxes, restrictions, duties or charges, the Individual contractor shall immediately consult with UNDP to determine a mutually acceptable procedure. UNDP shall have no liability for taxes, duties or other similar charges payable by the Individual contractor in respect of any amounts paid to the Individual contractor under this Contract, and the Individual contractor acknowledges that UNDP will not issue any statements of earnings to the Individual contractor in respect of any such payments.

16. **AUDITS AND INVESTIGATIONS**: Each invoice paid by UNDP shall be subject to a post-payment audit by auditors, whether internal or external, of UNDP or by other authorized and qualified agents of UNDP at any time during the term of the Contract and for a period of two (2) years following the expiration or prior termination of the Contract. UNDP shall be entitled to a refund from the Individual contractor for any amounts shown by such audits to have been paid by UNDP other than in accordance with the terms and conditions of the Contract.

The Individual contractor acknowledges and agrees that, from time to time, UNDP may conduct investigations relating to any aspect of the Contract or the award thereof, the obligations performed under the Contract, and the operations of the Individual
contractor generally relating to performance of the Contract. The right of UNDP to conduct an investigation and the Individual contractor’s obligation to comply with such an investigation shall not lapse upon expiration or prior termination of the Contract. The Individual contractor shall provide its full and timely cooperation with any such inspections, post-payment audits or investigations. Such cooperation shall include, but shall not be limited to, the Individual contractor’s obligation to make available its personnel and any relevant documentation for such purposes at reasonable times and on reasonable conditions and to grant to UNDP access to the Individual contractor’s premises at reasonable times and on reasonable conditions in connection with such access to the Individual contractor’s personnel and relevant documentation. The Individual contractor shall require its agents, including, but not limited to, the Individual contractor’s attorneys, accountants or other advisers, to reasonably cooperate with any inspections, post-payment audits or investigations carried out by UNDP hereunder.

17. SETTLEMENT OF DISPUTES:

AMICABLE SETTLEMENT: UNDP and the Individual contractor shall use their best efforts to amicably settle any dispute, controversy or claim arising out of the Contract or the breach, termination or invalidity thereof. Where the parties wish to seek such an amicable settlement through conciliation, the conciliation shall take place in accordance with the Conciliation Rules then obtaining of the United Nations Commission on International Trade Law (“UNCITRAL”), or according to such other procedure as may be agreed between the parties in writing.

ARBITRATION: Any dispute, controversy or claim between the parties arising out of the Contract, or the breach, termination, or invalidity thereof, unless settled amicably, as provided above, shall be referred by either of the parties to arbitration in accordance with the UNCITRAL Arbitration Rules then obtaining. The decisions of the arbitral tribunal shall be based on general principles of international commercial law. For all evidentiary questions, the arbitral tribunal shall be guided by the Supplementary Rules Governing the Presentation and Reception of Evidence in International Commercial Arbitration of the International Bar Association, 28 May 1983 edition. The arbitral tribunal shall be empowered to order the return or destruction of goods or any property, whether tangible or intangible, or of any confidential information provided under the Contract, order the termination of the Contract, or order that any other protective measures be taken with respect to the goods, services or any other property, whether tangible or intangible, or of any confidential information provided under the Contract, as appropriate, all in accordance with the authority of the arbitral tribunal pursuant to Article 26 (“Interim Measures of Protection”) and Article 32 (“Form and Effect of the Award”) of the UNCITRAL Arbitration Rules. The arbitral tribunal shall have no authority to award punitive damages. In addition, unless otherwise expressly provided in the Contract, the arbitral tribunal shall have no authority to award interest in excess of the London Inter-Bank Offered Rate (“LIBOR”) then prevailing, and any such interest shall be simple interest only. The parties shall be bound by any arbitration award rendered as a result of such arbitration as the final adjudication of any such dispute, controversy or claim.

18. PRIVILEGES AND IMMUNITIES: Nothing in or relating to the Contract shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations, including its subsidiary organs.
This Individual Contract is entered into on _____ between the United Nations Development Programme (hereinafter referred to as “UNDP”) and _____ (hereinafter referred to as “the Individual Contractor”) whose address is ___________.

WHEREAS UNDP desires to engage the services of the Individual Contractor on the terms and conditions hereinafter set forth, and:
WHEREAS the Individual Contractor is ready and willing to accept this Contract with UNDP on the said terms and conditions,
NOW, THEREFORE, the Parties hereby agree as follows:

1. **Nature of services**
The Individual Contractor shall perform the services as described in the Terms of References which form an integral part of this Contract and are attached hereto as Annex I in the following Duty Station(s): ________.

2. **Duration**
This Individual Contract shall commence on ________, and shall expire upon satisfactory completion of the services described in the Terms of Reference mentioned above, but not later than ________, unless sooner terminated in accordance with the terms of this Contract. This Contract is subject to the General Conditions of Contract for Individual contractors which are available on UNDP website at www.undp.org/procurement and are attached hereto as Annex II.

3. **Consideration**
As full consideration for the services performed by the Individual Contractor under the terms of this Contract, including, unless otherwise specified, his/her travel to and from the Duty Station(s), any other travel required in the fulfillment of the Terms of Reference in Annex I, and living expenses in the Duty Station(s), UNDP shall pay the Individual Contractor a total of ________ in accordance with the table set forth below. Payments shall be made following certification by UNDP that the services related to each Deliverable, as described below, have been satisfactorily performed and the Deliverables have been achieved by or before the due dates specified below, if any.

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<th>DELIVERABLE</th>
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If unforeseen travel outside the Duty Station not required by the Terms of Reference is requested by UNDP, and upon prior written agreement, such travel shall be at UNDP’s expense and the Individual Contractor shall receive a *per diem* not to exceed United Nations daily subsistence allowance rate in such other location(s).

Where two currencies are involved, the rate of exchange shall be the official rate applied by the United Nations on the day the UNDP instructs its bank to effect the payment(s).

4. Rights and Obligations of the Individual Contractor
The rights and obligations of the Individual Contractor are strictly limited to the terms and conditions of this Contract, including its Annexes. Accordingly, the Individual Contractor shall not be entitled to any benefit, payment, subsidy, compensation or entitlement, except as expressly provided in this Contract. The Individual Contractor shall be solely liable for claims by third parties arising from the Individual Contractor’s own acts or omissions in the course of performing this Contract, and under no circumstances shall UNDP be held liable for such claims by third parties.

5. Beneficiary
The Individual Contractor selects __________ as beneficiary of any amounts owed under this Contract in the event of death of the Individual Contractor while performing services hereunder. This includes the payment of any service-incurred liability insurance attributable to the performance of the services for UNDP.
Mailing address, email address and phone number of beneficiary: ________________
Mailing address, email address and phone number of emergency contact (if different from beneficiary): ________________

IN WITNESS WHEREOF, the Parties hereto have executed this Contract.

By signing below, I, the Individual Contractor, acknowledge and agree that I have read and accept the terms of this Contract, including the General Conditions of Contracts for Individual contractors available on UNDP website at www.undp.org/procurement and attached hereto in Annex II which form an integral part of this Contract, and that I have read and understood, and agree to abide by the standards of conduct set forth in the Secretary-General’s bulletins ST/SGB/2003/13 of 9 October 2003, entitled “Special Measures for Protection from Sexual Exploitation and Sexual Abuse” and ST/SGB/2002/9 of 18 June 2002, entitled “Regulations Governing the Status, Basic Rights and Duties of Officials other than Secretariat Officials, and Experts on Mission”.

**AUTHORIZING OFFICER:**

**INDIVIDUAL CONTRACTOR:**

Signature _________________________

Signature _________________________

Date _____________________________

Date _______________